

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: LA-502 - Shreveport, Bossier/Northwest Louisiana CoC

1A-2. Collaborative Applicant Name: HOPE Connections, Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: HOPE Connections, Inc.

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	No	No	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	No
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	No
4.	Disability Advocates	Yes	Yes	No
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	No	No	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	No	No
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	No
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	No

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	No	No	No
22.	School Administrators/Homeless Liaisons	Yes	Yes	No
23.	State Domestic Violence Coalition	No	No	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	No
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	No
29.	Domestic Violence Advocates	Yes	Yes	No
30.	Other Victim Service Organizations	Yes	Yes	No
31.	Youth Advocates	Yes	Yes	No
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The Home page on the CoC Website has a standing invitation to join the CoC. It contains a link to a simple online application that is routed to the CoC Executive Director. The CoC sends out email announcements for the monthly CoC Meeting to over 310 community members. The announcements are also posted on Facebook. Each monthly announcement has an invitation to attend the open CoC meetings and/or join the CoC. The email invitation includes a PDF document to download and send in to CoC Staff, and it includes a link to the CoC website electronic membership application.

2. The CoC ensures effective communication with individuals with disabilities through collaborations with local agencies such as Louisiana Association for the Blind and the Phillips Deaf Action Center, where interpreters and assistants can be called as needed. Catholic Charities provides translation services for non-English speaking individuals, the CoC Collaborative Applicant also has a Spanish speaking employee, and the CoC provides all documents in printed form and electronic form for those who use adaptive computer monitors.

3. The CoC makes an effort to reach out directly to any new or newly discovered relevant organization to join the CoC. Every agency in our region that serves LGBTQ+ people is already represented within the CoC. We do not have any indigenous tribes or groups in our region. However, we often discover new agencies that serve and/or are run by people with disabilities. Our region's largest metropolitan area has a race ratio of 51% white, 45% black, and 4% Hispanic; therefore, there are many organizations that primarily serve and are run by POC. The CoC actively engages agencies that serve people with disabilities and that primarily serve POC through phone introductions and/or informational CoC emails explaining the importance of their input and representation within the CoC.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. The CoC Board is comprised of representatives from each of the following Sub-population Network Groups: Behavioral Health, Veterans, Medical/Dental, Family/Youth (includes victim service providers), Education/Employment/Benefits, Re-Entry, Lived Experience Representatives, Emergency Services, and Homeless Prevention. The Sub-Population Networks elect their own representatives to the Board. This ensures that on the Board decision-making level, opinions are considered from a broad array of organizations and individuals.

2. The CoC communicates information and solicits input at monthly public CoC Meetings, through an email list distributed to over 310 individuals, and through CoC-wide surveys. This has been especially important this year as we have several committees meeting about system-wide improvements including a Housing Case Management Workgroup and the Built for Zero Committee.

3. Information gathered in public meetings or by email surveys is generally requested by the CoC Board when improvements or changes are being considered to the system policies and procedures which guide the way the CoC approaches preventing and ending homelessness. The Board relies heavily on the information gathered when making decisions.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section VII.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1. The CoC's local competition is open and accepts applications from any agency meeting the threshold criteria. The CoC posted on its website and sent an email to our listserve of over 310 people the following: a link to the HUD CoC Competition NOFO, a jpeg picture and link to the local Submission deadlines, a link to the local CoC Submission Application, and a link to the local CoC Competition Zoom Training. Every document and the training clearly invited organizations that have not previously received CoC Program funding.

2. The CoC website announcements and the CoC list-serve email both included the Local Submission Application. The Local Submission Application included the due date, who to email the submission to, a very specific format of questions that needed to be answered within the application, and required attachments. The scoring points system was also included. In the CoC Local Competition Zoom Meeting, the CoC Executive Director was very clear that CoC staff would help in any way and answer any questions.

3. The CoC issued a Local Competition Submission Application with instructions for applicants to submit a LOI outside of eSNAPS for new projects. The Submission Application stated that all new project applications would be scored and ranked by the CoC Scoring and Ranking Committee, and that the highest ranking new project submission would be submitted to HUD for funding. The project selected to apply for a new project is an agency that has not previously received CoC Program funding in our region.

4. The CoC ensures effective communication with individuals with disabilities through collaborations with local agencies such as Louisiana Association for the Blind and the Phillips Deaf Action Center, where interpreters and assistants can be called as needed. Catholic Charities provides translation services for non-English speaking individuals and, the CoC provides all documents in printed form and electronic form for those who use adaptive computer monitors.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Nonexistent
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	No
16.	Runaway and Homeless Youth (RHY)	No
17.	Temporary Assistance for Needy Families (TANF)	No
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The CoC is located in an entitlement area, therefore, we have a close partnership with the City of Shreveport Department of Community Development which allocates the entitlement ESG and ESG-CV funding. The CoC and the programs operated by the CoC never closed during COVID due to high client needs, so we were able to see the local needs for ESG and ESG-CV funding during this time. As always, the CoC input was greatly valued by the entitlement ESG recipient. Additionally, there is a Statewide ESG allocation from the Louisiana Housing Corporation to our region. The CoC Directors meet frequently as a group with the Louisiana Housing Corporation (LHC), the recipient of the Statewide ESG and ESG-CV funding. LHC almost exclusively follows input from the CoCs in how ESG and ESG-CV were utilized. Additionally, both ESG Program recipients call the CoC to inquire about the capacity and CoC participation of new applicants.

2. The CoC HMIS System Administrator provides technical assistance to ESG subrecipients. She also produces quarterly and annual reporting for ESG Program recipients and subrecipients.

3. The CoC provides Point-in-Time and Housing Inventory Count data to the Consolidated Plan jurisdiction where all CoC and ESG providers are located.

4. The CoC not only provides information to the Consolidated Plan jurisdiction, but also participates in discussions on issues that need to be addressed in the Consolidated Plan update. The CoC not only participates in public meetings about the Consolidated Plan, but also sends a written document with requested updates.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	No
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

1. Two CoC member agencies are McKinney-Vento Homeless Education providers from school districts of the two largest school districts in our region. The CoC has recently started a Youth Services Group that includes providers that serve homeless youth in our region. This group includes the representatives from both McKinney-Vento Homeless Education providers.
2. The CoC projects that serve homeless families and youth have agreements with the youth education providers as requested by the CoC Governance Charter.
3. The CoC does not collaborate with the State Education Agency or the Local Education Agency outside of the McKinney-Vento Homeless Education program.
4. The CoC does not have formal partnerships with SEAs and LEAs.
5. Two CoC member agencies are McKinney-Vento Homeless Education providers from the two largest school districts in our region. Agencies that provide family and/or youth services must collaborate with school districts according to the CoC Governance Charter.
6. The CoC projects that serve homeless families and/or youth have formal MOUs with the McKinney-Vento Homeless Education programs.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The following is an excerpt directly from the CoC Governance Charter:

"XI. Responsibilities of the HUD CoC and ESG Funded Agencies
 A. HUD Regulation Compliance
 c. Agencies must ensure that all school age children or youth are connected as quickly as possible with a Homeless Program Liaison to ensure that children are able to access all of the things needed to attend the most appropriate school, including transportation."

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1. The CoC Board consulted the two agencies in our region who specifically work with survivors of domestic violence, dating violence, sexual assault, stalking and sex trafficking when updating the CoC Governance Charter's VAWA Policies and Procedures. They reviewed the policy prior to Board approval.

2. Every October, the CoC Meeting is centered around training related to the VAWA Policies including trauma informed care. The largest agency that serves women who experience this kind of violence provides information on the way agencies should communicate with survivors without further traumatizing them. They also provide training on ways to make referrals by creating a supportive and safe environment between staff and the survivor.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	

	2. Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).
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(limit 2,500 characters)

1. Every October, the CoC Coalition Meeting is led by the region's state-designated victim service provider. The entire CoC membership is re-educated on victim specific best practices utilizing trauma-informed care, victim centered services, and safety protocols. Each CoC Member is given a copy of the CoC VAWA policies, which includes required forms, to use as a reference. The CoC VAWA Policies and Procedures contain safety protocols specific to our CoC structure along with the Emergency Transfer Plan.

2. Coordinated Assessment Project staff have very frequent communication with Project Celebration, the state-designated victim service provider, and the Family Justice Center, the area one-stop for all legal and financial issues related to victim services. They also have formal training on utilizing trauma-informed care, victim centered services, and safety protocols specific to Coordinated Assessment Project Policies and Procedures twice a year or whenever there is a new staff member. They are also trained to utilize the CoC Emergency Transfer Plan and the Coordinated Assessment policy to provide separate intakes for couples and families with two adults.

	1C-5b. Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section VII.B.1.e.
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Describe in the field below:

1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1. The CoC does not have a CoC funded agency that provides services to survivors of domestic violence, dating violence, sexual assault, stalking, and sex trafficking, however, we do request de-identified aggregate data when required for reporting. The two largest agencies that serve this population use the VELA system.

2. The CoC uses the de-identified aggregated data

	1C-5c. Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section VII.B.1.e.
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Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:

1.	the emergency transfer plan policies and procedures; and
2.	the process for individuals and families to request an emergency transfer.

(limit 2,500 characters)

Transfer Plan

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

Survivors of Domestic Violence, Dating Violence, Sexual Assault, Stalking and Sex Trafficking have access to all housing and services within the CoC through the Coordinated Assessment Project. The Street Outreach Team was recently contacted by a Survivor in a rural area, and they were able get her safely to a DV shelter, provide assessment services, and get her on the By-Name Housing List.

The only time there is a delay in this process is if the client is in imminent danger. The dangerous situation is handled through DV providers prior to the survivor going through the housing process.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

Safety Protocols

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:	
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC’s process for evaluating compliance with your CoC’s anti-discrimination policies; and
4.	your CoC’s process for addressing noncompliance with your CoC’s anti-discrimination policies.

(limit 2,500 characters)

1. The CoC-wide Inclusion Policies and Procedures are reviewed at least every other year, however, they have rarely been updated. Stakeholder feedback is usually related to non-compliance with the Policies.

2. The CoC provides annual training on the CoC-wide Inclusion Policies, and it is communicated that this applies to all CoC and ESG funded agencies since it is part of the CoC Governance Charter. But, the CoC has not requested that providers develop project-level anti-discrimination policies.

3. All CoC projects and ESG RRH and shelter projects must accept participants from the Coordinated Assessment Project. There is no option to discriminate during the acceptance and entry process. Coordinated Assessment staff are protective of LGBTQ+ individuals and families, and they inform those at risk of discrimination to report any problems that may occur after moving into housing. There have been rare occurrences of issues of discrimination with transgender clients, but they have been quickly resolved by the CoC providing education to the agency.

- 4.

1C-7.	Public Housing Agencies within Your CoC’s Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?

Housing Authority of the City of Shreveport	0%	No	No
Housing Authority of Bossier City	0%	No	No

1C-7a. Written Policies on Homeless Admission Preferences with PHAs.	
NOFO Section VII.B.1.g.	

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

PHA

1C-7b. Moving On Strategy with Affordable Housing Providers.	
Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	No
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c. Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No

8.	Other Units from PHAs:	

You must select a response in elements 1 through 7 in question 1C-7c.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No	
		Program Funding Source	
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.		

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section VII.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes	
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored–For Information Only	
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	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes	
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
Louisiana Housing...
Housing Authority...
Claiborne Parish ...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Louisiana Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the City of Shreveport

1C-7e.1. List of PHAs with MOUs

Name of PHA: Claiborne Parish Police Jury

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	10
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	10
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. Prior to COVID, the CoC conducted on-site project monitoring which included reviewing any leases or project agreements that are signed by clients that may include language requiring service participation and/or rules that would not apply to anyone leasing a unit under normal circumstances. This was made part of the Scoring and Ranking Tool in the FY2021 Competition and was included again in the current competition. CoC projects are asked to submit signed lease agreements including any additional agreements/addendums for a client served during the calendar year 2021. The CoC selects the client. Any element in the lease or additional agreements/addendums that does not meet the Housing First Definition as listed in our CoC Governance Charter is counted off in the scoring for that question.

2. Projects are required to accept 100% of project participants directly from the Coordinated Assessment Program's By-Name List. This process is conducted at weekly Housing Placement Committee meetings attended by all providers. Projects are not permitted to refuse to accept a specific client based on minimum income requirements, substance abuse issues, untreated mental illness, medication compliance, criminal history, participation in services, poor credit or financial history, poor or lack of rental history, or behaviors that are interpreted as indicating a lack of "housing readiness." The Coordinated Assessment Program documents the date the CoC project accepts a client in the project and the date the client moves into a unit. The Coordinated Assessment Program staff follow up frequently on the status of a move in date.

3. CoC projects are also required to present cases at the Housing Placement Meeting of clients that are being discharged from the project or evicted. The group discusses the issues, suggests possible resources for solutions, and/or accepts the client into a different project that can better meet specific needs. This process indicates quality/knowledge of Housing First concepts among housing case managers in each project and serves as education.

1D-3.	Street Outreach—Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
	1. your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
	2. whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
	3. how often your CoC conducts street outreach; and	
	4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

1. The CoC PATH Street Outreach Team makes frequent homeless camp and abandoned building visits, discovers homeless camps and abandoned building locations from other clients, and takes calls about people experiencing homelessness from citizens in the community. They consistently revisit areas known to people experiencing homelessness as "safe", and they visit parking lots that frequently have people living in their cars. Any people identified as living unsheltered are verified as homeless in the HMIS system, as allowed by the client. This begins the process of engagement during which the Outreach Team create relationships with clients, assists with meeting needs as described by the client, and works with them to begin creating a housing and services plan.

2. The Street Outreach Team covers 100% of the CoC's geographic area. The CoC is made up of seven parishes, with five of those being rural. The Street Outreach Team provides outreach to Police Departments, Emergency Rooms, Mental Health Centers, and any governmental entities in each rural area. They leave signs to be posted and cards with phone numbers specific to the Outreach Team. If anyone in these rural areas is identified as experiencing homelessness, the Street Outreach Team travels to the person, talks with the person to determine if there any diversion solutions, and offers available options to the person.

3. The Street Outreach Team conducts street outreach five days per week. Bi-monthly the team conducts outreach at 5 am to try to locate those experiencing homelessness that they might miss during the day. And, bi-monthly they conduct outreach until 10 pm for the same purpose.

4. The people who are least likely to request assistance are those experiencing chronic homelessness. Those are the people who have become acclimated to living unsheltered because their level of trust with those who want to "help" has diminished. The Street Outreach Team works very hard to gain their trust and build relationships. The team then begins conversations about available options and describes updated or newer services that are low barrier.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	No	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	153	149

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	No
6.	Other (limit 150 characters)	
	SOAR Training	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC keeps information on mainstream resources available on its website and updates the information quarterly. The Coordinated Assessment Project provides referrals by phone or in person (on consistently updated flyers) to anyone needing assistance with mainstream resources.
2. The CoC invites all healthcare organizations including those providing behavioral health services to the monthly CoC Meeting to make project staff aware of their services. Our CoC works very hard to promote relationships among project staff so that it is easy to share information with each other concerning the existence or quality of healthcare/behavioral health providers. These discussions are also part of the weekly Housing Placement Meeting where all housing providers share the need for specific services.
3. The CoC has worked with many agencies to have program staff SOAR trained over the years, however, there was never funding to provide SOAR services. Successfully completing a SOAR application takes practice and time. The CoCs in Louisiana have advocated for a State funded SOAR position in each CoC region for many years, and that will finally happen this January. The Louisiana Housing Corporation will be using funding from the LA Office of Behavioral Health to provide a full-time SOAR staff member in each region. This will make a significant difference in the number of gravely disabled people experiencing homelessness who are able to access SSI/SSDI.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The CoC is working with the local ARP Entitlement Jurisdiction and the State ARP recipient to advocate for utilizing the funds for non-congregate sheltering. The CoC has identified an investment group who operates a large, high-quality behavioral health rehab, that is interested in investing in the ownership and rehabilitation of a hotel for the use of non-congregate sheltering. We introduced the group to our local ARP Entitlement Jurisdiction, however, the funding is limited and ongoing operations is not allowable under any funding stream but the already over-burdened ESG funds.

The CoC Collaborative Applicant is currently building a low-restrictions Safe Haven Shelter that has semi-private accommodations using cubicle-style rooms. While an improvement over traditional shelter, it does not meet the definition of non-congregate sheltering.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:

1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
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2.	prevent infectious disease outbreaks among people experiencing homelessness.
----	--

(limit 2,500 characters)

1. The CoC Board is currently developing policies and procedures to respond to infectious disease outbreaks.

2. The CoC has worked with all member agencies to ensure that people experiencing homelessness have access to the latest vaccines for COVID and the flu. The CoC Collaborative Applicant has partnered with the regional Office of Public Health to keep a minimum supply of PPE for fast distribution to CoC agencies to prevent the spread of infectious disease in the event of an outbreak.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	

Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:

1.	sharing information related to public health measures and homelessness, and
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

1. The CoC shared information on prevention and limiting outbreaks of infectious disease by email on a frequent basis. HUD consistently send out information which the CoC shared in case anyone was not signed up for the list-serve. The CoC also shared local number, outbreak areas, and resources for free home testing kits with CoC Members.

2. As stated above, the CoC worked with the regional Office of Public Health to ensure that people experiencing homelessness have access to the latest vaccines for COVID and the flu and to keep a minimum supply of PPE for fast distribution to CoC agencies to prevent the spread of infectious disease in the event of an outbreak.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	

Describe in the field below how your CoC's coordinated entry system:

1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. The CoC Coordinated Assessment Project covers 100% of the CoC geographic area. The primary location of the project is at the area's homeless one-stop which is co-located with the only soup kitchen in the area, a day shelter, and a new low barrier safe haven. However, Assessment Navigators are able to assist people off-site at emergency shelters, hospitals, jails, etc. The PATH Street Outreach Team is considered a mobile version of the Coordinated Assessment Project. The Team is able to conduct all assessments and gather all needed information for people living in places not meant for human habitation anywhere in the region.

2. The Coordinated Assessment Project uses the VI-SPDAT along with existing HMIS history to gauge the severity of needs and length of time homeless. The regional By-Name Housing List changes almost daily as people are prioritized according to need. However, families, youth, and those fleeing domestic violence are prioritized for immediate solutions.

4. The people most in need of assistance will receive assistance first, but that does not mean it is timely. The CoC recently signed up the Built for Zero campaign to streamline our homeless system. One of the targeted areas of improvement is the Coordinated Assessment Project.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1. The CoC's Coordinated Assessment Project reaches people who are least likely to apply for homeless assistance by closely partnering with the CoC Street Outreach Team. The Team acts as a mobile version of Coordinated Assessment, and they are able to provide the same services as Coordinated Assessment in the field. Often, those who are least likely to apply for assistance are not interested in coming to an office to fill out paperwork or sign documents. The Street Outreach Team is even able to transport those most vulnerable people to obtain documents.

2. The Coordinated Assessment Project (CAP) uses the VI-SPDAT to help determine vulnerability. The VI-SPDAT score along with HMIS history of services help CAP prioritize the most vulnerable people experiencing homelessness to the top of the regional By-Name Housing List.

3. Coordinated Assessment

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/16/2021

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Racial Disparity

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes

11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)
 Action Steps

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)
 Prevention

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)
 Lived Experience

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	8	2

2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	8	2
3.	Participate on CoC committees, subcommittees, or workgroups.	8	2
4.	Included in the decisionmaking processes related to addressing homelessness.	3	0
5.	Included in the development or revision of your CoC's local competition rating factors.	0	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Employment

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1. how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2. the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

Feedback and challenges

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	

Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:

1. reforming zoning and land use policies to permit more housing development; and
2. reducing regulatory barriers to housing development.

(limit 2,500 characters)

The CoC Collaborative Applicant and all CoC projects have been overwhelmed over the past 12 months with ESG CV, assisting as many people as possible with the funding and ensuring that no one would become homeless again as funding ended. Additionally, our CoC selected to use the Moving On model with

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/29/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.
Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2, along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen. Complete the chart below to provide details of your CoC's local competition:
--

1.	What were the maximum number of points available for the renewal project form(s)?	110
2.	How many renewal projects did your CoC submit?	10
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

Describe in the field below:	
1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. The CoC scored each renewal project on the length of time participants remained in permanent housing and on the percentage of participants who exited to permanent housing.
2. Our CoC has analyzed data regarding how long it takes from the time a project accepts a participant until the time they move in. However, a Housing Case Management Workgroup is creating a model that includes a detailed timeline for this process, so the CoC did not use this as a scoring element.
3. All CoC funded projects accept participants directly from the Coordinated Assessment Program By-Name Housing List. Participants are listed according to vulnerability/chronicity with those most vulnerable and chronically homeless being the first housed. Therefore, with the exception of Rapid Rehousing, all CoC projects accept participants with severe needs who have been homeless for long periods of time.
4. As stated above, all CoC funded projects accept participants directly from the Coordinated Assessment Program By-Name Housing List. Participants are listed according to vulnerability/chronicity with those most vulnerable/chronically homeless being the first housed, therefore, all PSH projects are serving the hardest to serve population. Our CoC still has many very vulnerable and chronically homeless people living unsheltered, which is why we have not increased CoC funded RRH.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. The CoC Board has open discussions when selecting Board Members about maintaining a racially diverse board. In turn, they had an open discussion about the need for the Scoring and Ranking Committee to be racially diverse, representing all people in the local homelessness population. They selected a Committee that had two black members and two white members, which mimics the racial makeup of our largest metropolitan area, and mimics the local homelessness population.
2. All members of the Scoring and Ranking Committee agreed on the rating factors used.
3. As stated above, the CoC Board had an open conversation about the racial makeup of the Scoring and Ranking Committee that included two black members and two white members, which mimics the racial makeup of our largest metropolitan area, and mimics the local homelessness population.
4. The Scoring and Ranking Committee developed an Agency Race Equity Questionnaire. The instructions stated that the answers wouldn't be scored, only submitting a completed questionnaire. The CoC is working with the local YWCA to provide Racial Equity Training beginning in January which will include steps to eliminate CoC-wide and project specific barriers to housing and services faced by people of different races and ethnicities. The questionnaire was designed to have agencies examine possible racial equity issues within their own board, agency management, staff, and/or project participants.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	

4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.
----	---

(limit 2,500 characters)

1. Excerpt from CoC Governance Charter, Section X. H. Reallocation Process
 In cases where a project clings to an outdated project model, cannot meet HUD performance standards/priorities, or the housing type/population served is not shown as "high need"; the Scoring and Ranking Committee may vote to reallocate funding to a new project.

Renewal projects may choose to reallocate funding to projects that are more responsive to HUD and local priorities, or a CoC may reallocate part or all of a renewal project's funding to create one or more new projects that meet both HUD priorities and local needs by improving the CoC's outcomes and reducing homelessness more effectively than the reallocated renewal project.

Reallocation could be related to the following issues:

- projects that do not meet HUD performance standards
- projects that are underspending
- projects that no longer meet CoC needs
- projects that no longer meet the needs of people experiencing homelessness

2. One project was reallocated in our local competition this year because the project did not submit an application by the CoC designated deadline for submission. In fact, they did not submit an application at all.

3. The CoC Scoring and Ranking Committee did not reallocate any low performing or less needed projects during the competition this year.

4. The CoC Scoring and Ranking Committee discussed the possibility of reallocation for the lowest scoring project, but it is the only project in our CoC that serves homeless youth. The Scoring and Ranking Committee requested that the CoC Executive Director and the HMIS System Administrator meet with agency and project staff to assist with performance issues.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/14/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/14/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/28/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky Community Services
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/27/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and	
	2. state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

1. We do not have any CoC funded DV housing and service providers, but our HMIS System Administrator does frequently communicate with the largest provider in our area to collect de-identified aggregate data for reporting purposes. The two primary agencies who provide housing and services to this population use the VELA system.

2. Since the DV housing and service providers are not funded through the CoC, we do not have first hand knowledge, but we have been informed that the VELA System is compliant with 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	164	12	152	100.00%
2. Safe Haven (SH) beds	25	0	25	100.00%
3. Transitional Housing (TH) beds	52	0	52	100.00%
4. Rapid Re-Housing (RRH) beds	149	0	149	100.00%
5. Permanent Supportive Housing	489	0	351	71.78%
6. Other Permanent Housing (OPH)	12	0	10	83.33%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

5. Permanent Supportive Housing

1. The VA does not use HMIS for entries/exits for the VASH PSH program, which creates a continuing issue with our PSH bed coverage, however, the new CoC HMIS System Administrator is scheduling a meeting with the regional Health Care for Homeless Veterans (HCHV) Coordinator to create an MOU allowing the CoC HMIS staff to enter and exit those utilizing VASH vouchers.

2. Although the VA Homeless Program uses HOMES, which is a comparable database, allowing CoC HMIS staff to enter the same information into HMIS will increase our bed coverage for PSH to 100%.

6. Other Permanent Housing - These numbers are related to EHV. Our CoC had 3 different jurisdictions with EHV, and we entered the inventory of total vouchers incorrectly. The HMIS System Admin has submitted an AAQ to determine whether or not we can correct this number. If entered correctly, this number would be 100%.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/24/2022
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/27/2022
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2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

- | | |
|----|---|
| 1. | engaged stakeholders that serve homeless youth; |
| 2. | involved homeless youth in the actual count; and |
| 3. | worked with stakeholders to select locations where homeless youth are most likely to be identified. |

(limit 2,500 characters)

1. In February 2022, the CoC formed a group for providers who serve homeless youth without regard to funding source. The CoC staff was surprised to learn that there were many small, private groups providing housing and services to this population. All members of this group were engaged to assist with the PIT count for homeless youth.
2. There were several homeless youth that were housed in programs that assisted with the count.
3. The CoC did work with the youth projects and the homeless youth to determine locations where homeless youth could be identified. However, the PIT Committee knows there must be improvement to get an accurate count of this notoriously hidden population.

2B-4.	PIT Count—Methodology Change—CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC's PIT count results; or	
	4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

1. There were no changes made to our sheltered PIT count implementation between 2021 and 2022.
2. In 2022, the CoC chose to complete PIT surveys electronically. This methodology proved to be a faster process enabling volunteers to cover more ground in a shorter period of time. The count was conducted during extreme freezing winter temperatures. For this reason, a temporary warming shelter was constructed and many of the people surveyed were residing inside the temporary shelter. More people who were residing in hidden camps came to the shelter for safety during this time.
3. The CoC unsheltered PIT count number went from 36 in 2021 to 99 in 2022. There are multiple reasons for this including the drastic reduction in non-congregate shelter. Most NCS clients were able to obtain permanent housing but some could not be located or refused to participate in the process. Additionally, with the temporary freezing weather shelter set up, many people from unknown locations came for protection from the weather. We were able to obtain information about unknown homeless camps for the Street Outreach Team, we are unsure about the unusually high increase in the unsheltered number.
4. The CoC did conduct an unsheltered PIT count in 2022.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The CoC considers people with any or a combination of the following issues to be at risk of homelessness: age (50-64), domestic violence, substance abuse issues, severe mental illness, physical disabilities, chronic health conditions, living in poverty, lack of income, and prior incarceration. There are other issues that could identify a person as at-risk for homelessness, but they are usually in conjunction with one of the issues listed above. The rate of people becoming homeless for the first time reduced dramatically. We expect this was COVID related due to the eviction moratorium and the amount of subsidies available to people with job loss.

2. The CoC has several big agencies that provide homeless prevention rental and utility assistance. Food assistance can also be a form of homeless prevention. All CoC member agencies know to refer people at risk of homelessness to these agencies. This was and still is especially important during COVID when so many homeless prevention resources were and are still available.

3. The CoC Board of Directors is responsible for creating strategies around homeless prevention, which has strong representation on the board.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
	1. describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CoC Board voted to join the Built for Zero campaign to shift our CoC's performance. Over the next twelve months, we will be working with their team and others from across the country to form strategies to decrease the length of time people remain homeless. The CoC had an increase in the length of time homeless in emergency shelters and the safe havens from 57 bed nights in 2019 to 78 bed nights in 2020. While a portion of that increase could be due to COVID, The CoC will create a long term strategy to reduce the timeframe.

2. The CoC uses the Coordinated Assessment process to identify individuals and families with the longest lengths of time homeless. Specifically, questions in the VI-SPDAT assist in determining who is chronically homeless and where they are ranked on the By-Name Housing List. The highest ranked chronically homeless person receives the next available housing opportunity.

3. HOPE Connections, the CoC Collaborative Applicant, also operates the Coordinated Assessment Project, the Street Outreach Team, and the low barrier Safe Haven. HOPE and Salvation Army will be the agencies who undergo the biggest changes throughout the Built for Zero campaign, therefore, they will be the most responsible for reducing the length of time people remain homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
	1. describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
	2. describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The CoC Board voted to join the Built for Zero campaign to shift our CoC's performance. Over the next twelve months, we will be working with their team and others from across the country to form strategies to increase the number of people and the speed at which people in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing.

2. The Board has formed a Housing Case Management Workgroup to create a uniform housing case management format for our CoC. A representative from every housing provider has been invited to take part in the Workgroup. They will create suggested timelines for home visits and follow up calls. And, they will create forms that all housing case managers in CoC funded projects will use. Our hope is that creating a uniform approach to housing case management will increase housing stability and the rate that participants remain in permanent housing and decrease the rate that participants return to homelessness.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
	1. describe your CoC's strategy to identify individuals and families who return to homelessness;	
	2. describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The CoC identifies those who return to homelessness by measuring the total number of people in HMIS who exited SO, ES, TH, SH, or PH to a permanent housing destination, then measures any HMIS entries after being permanently housed in a destination that is not permanent housing in specific time periods over a 24 month period. The CoC's total rate of returns to homelessness over two years was 137 people or 22%.

2. The CoC Board voted to join the Built for Zero campaign to shift our CoC's performance, however, most of the initial work is done on the "front door" projects. So, the Board has formed a Housing Case Management Workgroup to create a uniform housing case management format for our CoC. A representative from every housing provider has been invited to take part in the Workgroup. They will create suggested timelines for home visits and follow up calls. And, they will create forms that all housing case managers in CoC funded projects will use. Our hope is that creating a uniform approach to housing case management will increase housing stability and the rate that participants remain in permanent housing and decrease the rate that participants return to homelessness.

3. The CoC Board of Directors, specifically the Housing Case Management Workgroup, will be responsible for overseeing this strategy.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. The CoC had an increase in people (40) who stayed in housing, but the exact same number of people (8) who increased earned income. However, the number of employment opportunities during 2020, was dramatically low. The CoC will continue to work with providers who help clients re-enter the workforce in whatever capacity is appropriate. The CoC will also make increasing employment income one of the top five goals when creating a new uniform housing case management model.
2. The CoC works with Goodwill Industries very frequently, but providers do rely on mainstream employment organizations such as the city of Shreveport Workforce Development programs, Louisiana Department of Labor LAWorks website, and U.S. Department of Labor funded programs.
3. The CoC Board of Directors, specifically, the Housing Case Management Workgroup, is responsible for ensuring this strategy to increase employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. The percentage of adults who increased their non-employment cash income was 6% from 2019 to 2020. The CoC is working with the State to create a full-time SOAR position as part of Coordinated Assessment. One of our Coordinated Assessment staff members is SOAR trained, but she does not have adequate time to devote to enrollments. The CoC will also make increasing non-employment cash income one of the top five goals when creating a new uniform housing case management model.
2. The CoC will greatly increase access to non-employment cash sources if a full-time SOAR position is created as part of Coordinated Assessment with funding from the State.
3. The CoC Board of Directors, specifically, the Housing Case Management Workgroup, is responsible for ensuring the strategy of making this goal part of every housing case manager's planning process with participants. The CoC Executive Director will continue working the State to develop funding for a full-time SOAR staff member as part of Coordinated Assessment.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Start Here	PH-PSH	14	Healthcare
Intensive Communi...	PH-PSH	11	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Start Here
2. Enter the Unique Entity Identifier (UEI): XVN8RDTTL8Z4
3. Select the new project type: PH-PSH
4. Enter the rank number of the project on your CoC's Priority Listing: 14
5. Select the type of leverage: Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Intensive Community Engagement
2. Enter the Unique Entity Identifier (UEI): J5B1XEL22N13
3. Select the new project type: PH-PSH
4. Enter the rank number of the project on your CoC's Priority Listing: 11
5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

Not Applicable

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not Applicable.

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- | | |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'. |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with. |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| 6. | If you cannot read the attachment, it is likely we cannot read it either. |
| | <ul style="list-style-type: none"> . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). . We must be able to read everything you want us to consider in any attachment. |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include. |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Deadline	Yes	Local Competition...	09/24/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/24/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Forms for ...	09/24/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/14/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/14/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Sco...	09/24/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/26/2022
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored Forms for One Project

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Final Project Scores for All Projects

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/14/2022
1B. Inclusive Structure	09/28/2022
1C. Coordination and Engagement	Please Complete
1D. Coordination and Engagement Cont'd	09/28/2022
1E. Project Review/Ranking	09/28/2022
2A. HMIS Implementation	09/28/2022
2B. Point-in-Time (PIT) Count	09/28/2022
2C. System Performance	09/27/2022
3A. Coordination with Housing and Healthcare	09/26/2022
3B. Rehabilitation/New Construction Costs	09/26/2022
3C. Serving Homeless Under Other Federal Statutes	09/24/2022

4A. DV Bonus Project Applicants	09/24/2022
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

Local Competition Deadline



HOPE Connections

Bringing people together to prevent and end homelessness in Northwest Louisiana

Donate



HOME

WHO ARE WE?

CLIENT SERVICES

HOPE COALITION

COC RESOURCES

CONTACT US

Every person deserves someone who **FIERCELY** believes in their success.

It is the greatest gift the member agencies of HOPE Connections give to those experiencing homelessness.



FY2022 HUD Continuum of Care Competition

The FY2022 HUD CoC Competition is underway. Please click the link below to view the NOFO. The timeline for meetings and submissions is below, and there will be more information as the competition progresses.

FY2022 CoC Competition NOFO

CoC Resource Page



FY2022 HUD Continuum of Care Competition Important Dates and Meeting Information

Please visit the HOPE Connections website for more information and resources at www.hopeconnections.org

All renewal and new applicants are asked to read the entire NOFA.

<https://www.grants.gov/web/grant/notice-opportunity.html?oppid=142823>

Specific information about operating a CoC program

<https://www.hopeconnections.org/Portals/0/2022%20HUD%20CoC%20NOFO%20version%2008.23.pdf>

Be part of the solution!



The Homeless Coalition meets 4th Wednesday of each month at 9:00 am. The Coalition meets

CoC Resource Page

Please visit the HOPE Connections website for more information and resources at www.hopeconnections.org

All renewal and new applicants are asked to read the entire NOFA.

<https://www.grants.gov/web/grant/notice-opportunity.html?oppid=142823>

Specific information about operating a CoC program

<https://www.hopeconnections.org/Portals/0/2022%20HUD%20CoC%20NOFO%20version%2008.23.pdf>

*Dates below are based on the FY2022 HUD CoC NOFO version 08.23, pages 77 and 78

Tuesday, August 16th 10:00 am Mandatory Submission Training for Renewal and New Applicants via Zoom

Monday, August 23rd CoC Renewal Projects submitted to Collaborative Applicant in HRMIS

New/Bonus Project Letters of Intent submitted via email to cdobson@hopecoc.org

Between September 6th and September 12th Scoring and Ranking Committee will score and rank all renewal and new projects submitted.

Tuesday, September 13th All project applicants who submitted their project applications to the CoC by the CoC established deadline will be notified by email whether their project applications will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC.

New/Bonus Projects that are selected will begin entering requested data into HRMIS.

Wednesday, September 20th HOPE will submit final application to HUD.

For more information and all documents, please click on the orange box to access the CoC Resource Page.

The Homeless Coalition meets 4th Wednesday of each month at 9:00 am. The Coalition meets at 1st United Methodist Church Shreveport. Agencies, organizations, churches, and individuals meet to discuss strategic solutions to homelessness in our area, get to know each other better, and learn about innovations and best practices in this work. Please join us!

Click below to become a member of the Homeless Coalition or to see who in our community is involved in the effort!

Join the Coalition!

Are you experiencing homelessness or do you know someone who is?

In addition to serving as the Homeless Coalition lead for Northwest Louisiana, HOPE Connections also serves as the front door to the homeless system. We manage the homeless one-stop for this area, and operate the programs that connect people experiencing homelessness to all regional agencies providing housing and services.

- Coordinated Assessment Program
- Safe Haven Shelter

Client Services

Follow us on Facebook!



FY2022 HUD CoC Competition Renewal Project Scoring Form

Project Identifier: _____

Ranking: _____

Project Budget: _____

of Units: Singles _____ Families _____

Rating Element	Data	Possible Points	Points
Performance Measures:			
>90% Exit to Permanent Housing		10	
>180 days Length of Stay		10	
<15% Rate of Returns to Homelessness		10	
Serves High-Need Participants:			
100% of participants entered project from Coordinated Assessment referrals from the regional Housing Placement List in order of chronicity and vulnerability		10	
100% of participants at risk of eviction were reviewed through Housing Placement Call prior to eviction		10	
Number of elements within lease, sub-lease, and all addendums that do not reflect the Housing First Model		10	
Project applied to serve those with one or more disabilities. At least 3 types of disabilities must be selected in submission, with one of those being a physical disability		10	
Project Effectiveness:			
Project has reasonable costs per permanent housing exit		10	
90% project utilization rate (Sample date 4x per year measuring utilization/total # of units.)		10	

Local Criteria			
Project submitted the Racial Equity Survey provided by the CoC for use with the upcoming CoC Racial Equity Workgroup.		10	
	Total Points		
	Bonus Points		
	Total Points Possible	120	
	Score		

Bonus Points			
Project submitted an application on behalf of a person with lived experience to possibly serve on the LEGOS (Lived Experience Group of Survivors) Advisory Team		10	

91%

FY2022 HUD CoC Competition Renewal Project Scoring Form

Project Identifier: RC31871

Ranking: 7

Project Budget: \$763,058

of Units: Singles 38 Families

Learners 6

Rating Element	Data	Possible Points	Points
Performance Measures:			
>90% Exit to Permanent Housing	5 of 6 83%	10	8.3
>180 days Length of Stay	5 of 6 83%	10	8.3
<15% Rate of Returns to Homelessness	2 of 11 18%	10	7
Serves High-Need Participants:			
100% of participants entered project from Coordinated Assessment referrals from the regional Housing Placement List in order of chronicity and vulnerability	100%	10	10
100% of participants at risk of eviction were reviewed through Housing Placement Call prior to eviction	100%	10	10
Number of elements within lease, sub-lease, and all addendums that do not reflect the Housing First Model	0 violations	10	10
Project applied to serve those with one or more disabilities. At least 3 types of disabilities must be selected in submission, with one of those being a physical disability	Yes	10	10
Project Effectiveness:			
Project has reasonable costs per permanent housing exit	28% higher	10	8.2
90% project utilization rate (Sample date 4x per year measuring utilization/total # of units.)	78.26%	10	7.8

Local Criteria			
Project submitted the Racial Equity Survey provided by the CoC for use with the upcoming CoC Racial Equity Workgroup.	Yes	10	10
	Total Points		
	Bonus Points		
	Total Points Possible	120 110	
	Score		

Bonus Points			
Project submitted an application on behalf of a person with lived experience to possibly serve on the LEGOS (Lived Experience Group of Survivors) Advisory Team	Yes	10	10

91%

Notification of Projects Rejected-Reduced

Wednesday, September 14, 2022

Greater Beginnings CoC Submission



Christa Pazzaglia

To: Chris Miciotto; Hershey Krippendorf

Reply Reply All Forward

Wed 9/14/2022 4:09 PM

Chris and Hershey, the CoC Scoring and Ranking Committee met yesterday, and they had to follow the instructions in the NOFO for the FY2022 CoC Competition shown in the excerpt below. I am writing on behalf of the Scoring and Ranking Committee to inform you that Greater Beginnings has been rejected due to the application not being submitted in eSNAPS by the CoC established deadline of Tuesday, August 30th.

I was glad to hear that you will probably have enough TBRA vouchers to house most of the residents in the Greater Beginnings program. If you need any assistance with housing options for any of the residents, please let me know. We know you will provide a smooth transition, and we hope to remain close partners moving forward.

Thank you,
Christa

G. Submission Dates and Times.

1. Completed applications must be submitted to HUD on or before September 30, 2022 by 8:00 PM EDT.

2. 24 CFR 578.9 requires CoCs to design, operate, and follow a collaborative process for the development of an application in response to a NOFO issued by HUD (which, under this NOFO includes applications for noncompetitive YHDP renewal and YHDP replacement projects). As part of this collaborative process, CoCs must implement internal competition deadlines to ensure transparency and fairness at the local level. The implementation of deadlines that meet the standards outlined below for FY 2022 project applications are part of the scoring criteria as detailed in Section VII.B.2.g of this NOFO.

a. Project Application. All project applications are required to be submitted to the CoC no later than 30 days before the application submission deadline to HUD of September 30, 2022 by 8:00 PM EDT. CoCs failing to establish this deadline for local project application(s) will receive 0 points under Section VII.B.2.g of this NOFO.
Page 59 of 102

b. CoC Notification to Project Applicants. The CoC is required to notify, in writing outside of e-snaps, all project applicants who submitted their project applications to the CoC by the local CoC-established deadline whether their project application(s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced by the CoC no later than 15 days of the FY 2022 application submission deadline. Where a project application is being rejected or reduced, the CoC must provide the project applicant with the reason(s) for the rejection or reduction. CoCs failing to provide this information to a project applicant that submits its project application by the local competition deadline will receive 0 points under Section VII.B.2.g of this NOFO. 3. For the CoC Consolidated Application to be considered

Christa Pazzaglia

Executive Director



(318) 670-4591 Ext. 3770

2350 Levy Street

Shreveport, LA 71103

<http://www.nwlahope.org>

All folders are up to date. Connected to: Microsoft Exchange



4:09 PM
9/14/2022

Notification of Projects Accepted

Wednesday, September 14, 2022

FY2022 HUD CoC Competition Ranking



Christa Pazzaglia

To Alexis Youngblood; David Bennett; Jason Seaux; Jeannie Kanode; Jordan Brint; Monique Bryant; Veronica Glover; Yulonda Lane
Cc Addie Duval; Casey Guidry; Laura Martinez; Christa Pazzaglia

Reply Reply All Forward

Wed 9/14/2022 11:48 AM

CoC Applicants, the Scoring and Ranking Committee met yesterday and spent hours scoring and ranking each project to ensure accuracy and fairness to all projects submitted.

Philadelphia Center did not submit their renewal application, so there was reallocation funding in the amount of \$193,197. The committee awarded \$100,000 to Easter Seals LA who submitted an excellent bonus project that ranked 2nd. They also awarded HOPE \$50,000 to expand the Coordinated Assessment Program budget and \$43,197 to expand the NWLA HMIS Project budget. Both of these projects were underfunded, and this was an unexpected opportunity to expand them.

START Corporation was awarded the opportunity to apply to HUD for the Bonus Project. As some of you know, START is a huge agency in South Louisiana. They are expanding into our area and have been providing 811 services here for several years.

Thank you all for your hard work,
Christa

Ranking	Agency Name	Project Name	Grant Amount	Project Score
1	HOPE Connections	Coordinated Assessment Program	\$127,585	N/A
2	HOPE Connections	NWLA HMIS Project	\$70,499	N/A
3	Easter Seals LA	Intensive Community Engagement	\$519,762	100%
4	Community Support Programs	IMPACT	\$586,768	98%
5	Community Support Programs	Crossroads II	\$357,007	96%
6	Easter Seals LA	Pathways to Independence	\$236,926	95%
7	Community Support Programs	REACH II	\$763,058	91%
8	Volunteers of America NLA	GAPS	\$226,382	81%
9	Volunteers of America NLA	SHOC	\$659,269	80%
10	Volunteers of America NLA	Level Up	\$359,739	69%
11	Easter Seals LA	Reallocation Expansion—PSH Bonus Applicant	\$100,000	90%
12	HOPE Connections	Reallocation Expansion—Coordinated Assessment Program	\$50,000	N/A
13	HOPE Connections	Reallocation Expansion—NWLA HMIS Project	\$43,197	N/A
14	START Corporation	PSH Bonus Project	\$205,010	98%

HOPE connections

FY2022 HUD Continuum of Care Competition Project Applicant Ranking

- All projects were rated and ranked by the NWLA CoC Board Scoring and Ranking Committee using the CoC Scoring and Ranking Tool.
- Scoring was comprised of 11 objective elements including system performance measures, determination of serving those with the most severe barriers to housing, cost effectiveness, and utilization rate.
- Data input for rating was pulled from the HMIS Project APRs run for the 2021 calendar year, Sample leases submitted by each program, 2021 Data Completeness Report Card, Project Cost Effectiveness Calculations, other specific HMIS reports, and FY2022 HUD CoC Project Applications.

Thank you to the Scoring and Ranking Committee for their commitment to transparency and objective, data-based scoring.

All folders are up to date. Connected to: Microsoft Exchange





FY2022 HUD Continuum of Care Competition Project Applicant Scores and Ranking

Ranking	Agency Name	Project Name	Grant Amount	Project Score	Project Accepted
1	HOPE Connections	Coordinated Assessment Program	\$127,585	N/A	Yes
2	HOPE Connections	NWLA HMIS Project	\$70,499	N/A	Yes
3	Easter Seals LA	Intensive Community Engagement	\$519,762	100%	Yes
4	Community Support Programs	IMPACT	\$586,768	98%	Yes
5	Community Support Programs	Crossroads II	\$357,007	96%	Yes
6	Easter Seals LA	Pathways to Independence	\$236,926	95%	Yes
7	Community Support Programs	REACH II	\$763,058	91%	Yes
8	Volunteers of America NLA	GAPS	\$226,382	81%	Yes
9	Volunteers of America NLA	SHOC	\$659,269	80%	Yes
10	Volunteers of America NLA	Level Up	\$359,739	69%	Yes
11	Easter Seals LA	Reallocation Expansion—PSH Bonus Applicant	\$100,000	90%	Yes
12	HOPE Connections	Reallocation Expansion—Coordinated Assessment Program	\$50,000	N/A	Yes
13	HOPE Connections	Reallocation Expansion—NWLA HMIS Project	\$43,197	N/A	Yes
14	START Corporation	PSH Bonus Project	\$205,010	98%	Yes
15	HOPE Connections	CoC Planning Project	\$123,006	N/A	Yes

- ◆ All projects were rated and ranked by the NWLA CoC Board Scoring and Ranking Committee using the CoC Scoring and Ranking Tool.
- ◆ Scoring was comprised of 11 objective elements including system performance measures, determination of serving those with the most severe barriers to housing, cost effectiveness, and utilization rate.
- ◆ Data input for rating was pulled from the HMIS Project APRs run for the 2021 calendar year, Sample leases submitted by each program, 2021 Data

Thank you to the Scoring and Ranking Committee for their commitment to transparency and objective, data-based scoring.



Intensive Specialty
HOSPITAL

www.IntensiveSpecialty.com

August 29, 2022

To Easterseals Louisiana:

Please accept this letter as certification that Intensive Specialty Hospital commits to providing the following otherwise non-obligated, eligible match and leverage support for the entire duration of the grant term for the following CoC project as part of the *FY2022 CoC NOFO Competition* awarded to Easterseals Louisiana.

PROJECT NAME: Intensive Community Engagement
PROPOSED GRANT TERM: May 1, 2023 - April 30, 2024
PROJECT APPLICANT: Easterseals Louisiana

ELIGIBLE COC SERVICES (*check all that apply*):

Outreach and Assess Service Needs	Transportation and/or Food
Moving Costs and/or Utility Deposits	Housing Search & Counseling Services
Case Management	Life Skills Training
Child Care and/or Legal Services	✓ Mental Health Services
Education Services	✓ Outpatient Health Services
Employment Assistance & Job Training	✓ Substance Abuse Treatment Services

IN-KIND SERVICES MATCH: Intensive Specialty will bill Medicaid/Medicare rate for IOP, Substance Abuse Treatment Services, and Medication Management for patients referred by Easter Seals Louisiana. The treatment will be provided at the approved program reimbursement rate and will be provided by a **Licensed Professional** at an average hourly cost of between \$50.00 and \$70.00 per hour dependent upon the discipline for which the patient presents and their respective payer source.

TOTAL CASH MATCH AMOUNT: \$52,000

Sincerely,

SHREVEPORT CAMPUS

1800 Irving Place, Shreveport, LA 71101 P 318.425.4096 F 318.424.2627

BOSSIER CITY CAMPUS

2525 Viking Drive, Bossier City, LA 71111 P 318.841.2525 F 318.629.2444

August 25, 2022

Project Sponsor: Start Corporation
Project Name: Start Here
Project Number: to be determined
Expected Award Budget: \$252,131
Total Match Required: \$46,691
Project Operating Year: 11/1/2023-10/31/2024

This letter is to certify that Start Corporation will provide the required 25% match totaling \$46,691 for the above-mentioned project. Cash resources will be documented in our general ledger while in-kind resources will be documented through a memorandum of understanding, which will be submitted to HUD upon grant award notification. Additional required match documentation will be maintained and submitted as required by HUD regulations.

MATCH

A total of \$46,691 in matching funds will be available for the operating year (2023-2024) as indicated below:

Type of Commitment (Cash or In-Kind)	Type of Source (Government or Private)	Source of the Commitment (Be as specific as possible)	Date of Funding Availability	Value of Written Commitment	Use of Matching Funds (eligible HUD activity)
Cash	Private	Start Corporation billing for Healthy Louisiana Medicaid/MCO's	11/1/2023	\$46,691	Assessment of service needs Case management ✓ Mental health services

We look forward to working with your office on this project.

Sincerely,



Casey Guidry, LCSW
 President and CEO



**Office of State Procurement
PROACT Contract Certification of Approval**

**This certificate serves as confirmation that the Office of State Procurement
has reviewed and approved the contract referenced below.**

Reference Number: 2000490467 (1)
Vendor: START Corporation
Description: Permanent Supportive Housing Assistance
Approved By: Toni Gordon
Approval Date: 8/28/2020

Your amendment that was submitted to OSP has been approved.

AMENDMENT TO
AGREEMENT BETWEEN STATE OF LOUISIANA
LOUISIANA DEPARTMENT OF HEALTH

Amendment #: 1
LAGOV#: 2000490467
LDH #: 320

OAAS Office of Aging and Adult Services
(Regional/ Program/ Facility) Permanent Supportive Housing Program
AND
START Corporation
Contractor Name

Original Contract Amount \$ 6,204,045.00
Original Contract Begin Date 07-01-2020
Original Contract End Date 06-30-2023
RFP Number: 3000013849

AMENDMENT PROVISIONS

Change Contract From: From Maximum Amount: \$6,204,045.12 Current Contract Term: 07/01/2020-06/30/2023

Block 9: Contractor will serve Regions 1, 2, 3, 6, 7, 8, and 9.
Block 13: FY21 \$2,068,015.04; FY22 \$2,068,015.04; FY23 \$2,068,015.04
Attachment B: As approved

Change Contract To: To Maximum Amount: \$3,442,224.21 Changed Contract Term: N/A

Block 9: Contractor will serve Regions 1, 2, 3, 6, 7, and 8.
Block 13: FY21 \$1,147,408.07; FY22 \$1,147,408.07; FY23 \$1,147,408.07
Attachment B: As revised

Justifications for amendment:

An amendment is needed to reduce the amount of the contract due to a calculation error in the overall budget that was made when the contract was executed.

This Amendment Becomes Effective: 07-01-2020

This amendment contains or has attached hereto all revised terms and conditions agreed upon by contracting parties.

IN WITNESS THEREOF, this amendment is signed and entered into on the date indicated below.

CONTRACTOR
START Corporation
8/21/2020
CONTRACTOR SIGNATURE DATE
PRINT NAME Casey R. Guidry
CONTRACTOR TITLE Executive Director

STATE OF LOUISIANA
LOUISIANA DEPARTMENT OF HEALTH
Secretary, Louisiana Department of Health or Designee
SIGNATURE DATE
NAME Sherlyn Sullivan
TITLE Interim Assistant Secretary
OFFICE Office of Aging and Adult Services

PROGRAM SIGNATURE DATE
NAME

STATEMENT OF WORK

Goal/Purpose

The Office of Aging and Adult Services (OAAS) has contracted with Start Corporation, herein after referred to as "Contractor", to provide Housing Support Services to Permanent Supportive Housing (PSH) households in Regions 1, 2, 3, 6, 7, and 8 that are currently receiving Community Development Block Grant (CDBG) funded tenancy support services. Over the term of this contract, many of these households will be transitioned to funding through the Medicaid program. It is expected that the contractor will make every effort to transition households served under this procurement from CDBG funding to more sustainable funding sources for services, particularly Medicaid.

The services will focus on the skills needed by participants to obtain and maintain stable housing, including but not limited to: education on tenant's rights and responsibilities, assistance with effectively responding to or avoiding identified precursors or triggers that would put continued tenancy at risk, and assistance with developing daily living skills specific to managing one's own home. Services will be delivered by the contractor and will be provided in the participant's home or community rather than in a provider's office. Because the PSH program serves people with any type of significant disability, the contractor will need to have expertise in the needs of several different disability populations and will be expected to have extensive knowledge of other service resources in the surrounding community to assist with the participant's overall care.

The purpose of this service is to provide the individualized community based housing supports needed for program participants to live successfully in the community and avoid institutionalization or homelessness as referenced in the RFP Section 2.2.

Deliverables

The contractor shall provide housing based supports services that are provided in the home or other natural setting and encompass the awareness of: cultural sensitivity; belief in personal choice; individual dignity; and encompass the concept of team approach to service provision. Services must be based on the assessed needs and requests of the individual. Service delivery as referenced in the RFP section 2.2.3 should incorporate the best practice principles of motivational interviewing and harm reduction and must follow the Housing First model.

OUTCOME 1

PSH households will receive community-based housing supports and services that meet program eligibility criteria as outlined within the Permanent Supportive Housing (PSH) program Policy and Procedure Manual. Community-based housing supports and services includes (a) conducting assessments and planning for each participant, (b) the development of an individualized written housing support plan, (c) the collaboration with existing service providers, (d) maintaining files on all households receiving CDBG funded services and, (e) the implementation of best practices such as motivational interviewing, harm reduction and housing first.

Service Planning – Service planning will be conducted by the contractor under the supervision of either an LCSW or an LPC.

- The contractor will develop an individualized service plan for each participant household. Some households may have more than one family member in need of services. PSH serves the whole family, not just the Head of Household. If more than one member of the household needs individual services, a separate service plan must be developed. The plan will be developed with the participant, members of the participant's family and/or support network and any participant requested community service provider providing services to the participant. All service planning shall be documented and become a part of the participant's case record. Participants may decline services but the contractor must develop a plan that outlines the amount of contact the provider will maintain with the participant and the continued attempts to engage the participant in services.

Crisis Planning – The contractor will conduct Crisis Prevention, Intervention and Stabilization planning,

Operations Requirements

Contractor shall maintain at least one office in proximity to CDBG recipients currently being served. Contractor shall provide space sufficient for staff to perform their duties, maintain locked confidential participant files, and conduct confidential interviews and meetings.

Contractor shall provide equipment sufficient for staff to perform their duties including computers, cell phones, portable scanners, office supplies and, if staff vehicles are not used for participant transport, they will have access to vehicles to transport clients.

Contractor shall maintain all certifications, enrollments, credentialing and contracts necessary to provide PSH supportive services as a cross-disability service under Community Choices Waiver, New Opportunities Waiver, Children's Choice Waiver, Supports Waiver, Residential Options Waiver, and as a component of Community Psychiatric Support Team (CPST) and Psychosocial Rehab (PSR) services.

Contractors who lack experience providing CDBG services in the PSH program must attend LDH-delivered training on authorization and billing of CDBG.

Staffing Requirements/Qualifications

Contractors will have staff members comprised of individuals who have experience with several types of disabilities, including behavioral health, substance abuse, HIV/AIDS, developmental disabilities, age related.

Supervision must be provided by an LCSW or LPC.

Contractors shall each have the capacity to provide: staff supervision, Community Support Specialists, and Peer Support Services.

Performance Measures:

For 100% of the households there is a file containing assessments and plans completed within the required timeframes and documentation of service delivery.

Monitoring Plan:

The contract will be monitored by the Housing Manager B or designee. Susan Garner currently serves as the Contract Monitor. The Contract Monitor will conduct on site monitoring and quality of service reviews to ensure services are delivered within contract guidelines.

OUTCOME 2

Contractor shall provide a copy of their updated policy and procedures that incorporate PSH principles and approach to service delivery, and shall be modeled from the Permanent Supportive Housing (PSH) program Policy and Procedure Manual. Contractor policy and procedure shall be presented to LDH contract monitor within 60 calendar days of the start of the contract.

Performance Indicators:

Policy and procedures manual shall incorporate PSH principles and approach to service delivery, outline how staff orientation and training will be conducted and include personnel policies and procedures for hiring.

Monitoring Plan:

The PSH Program Monitor will evaluate the manual for program compliance.

OUTCOME 3

- o Closing summary, including summary of program outcomes based on life areas and related to service plan, current needs, community referrals, and reason for case closure
- o Information releases, waivers of confidentiality
- o All records shall be made available for inspection by OAAS/PSH

Performance Indicators:

100% of the participant files will be in compliance as stated in the OMB circular, OMB Circulars A-122/133, as determined by annual on-site monitoring and Monitoring Summary which are provided to Contractor following every on-site monitoring visit.

Monitoring Plan:

The PSH Contract Monitor will conduct on-site monitoring at each regionally based office and quality of service reviews on an annual basis and /or as needed to ensure services are delivered within contract guidelines. Additionally, on a monthly basis, the fiscal monitor will request progress notes for randomly selected participants billed for during that month.

Payment Terms and Invoicing

The total amount of this contract shall not exceed \$3,442,224.21. Upon completion of deliverables and any requested reports, payment will be made based on the chart below:

TASK/DELIVERABLE	UNIT COST	NO. OF UNITS	TOTAL/YEAR
Community-based housing support services	\$15.11	75,937/FY21	\$1,147,408.07/FY21
		75,937/FY22	\$1,147,408.07/FY22
		75,937/FY23	\$1,147,408.07/FY23
TOTAL	UNIT=15 MINUTES	227,811	\$3,442,224.21

Contractor shall submit billing monthly to the LDH PSH Fiscal Monitor or designee. Caroline Messenger currently serves as the LDH PSH Fiscal Monitor. Invoices are due by the 10th of the following month of service delivery. The Contractor must use the preapproved template provided by LDH as a part of this contract. This cost reimbursement is a fixed rate of \$15.11 per unit and a unit consists of 15 minutes. Sixteen units per month per household approved for CDBG services is allowed.

Final invoice will be paid upon completion of all deliverables and approval by the PSH Fiscal Monitor.

Fiscal

- Services will be reimbursed on a per unit basis and there must be documentation to establish that all units billed have been delivered.
- Contractor shall employ record keeping / receipt procedures, which will provide an audit trail for expenditures and income received. Fiscal and record-keeping procedures must follow Community Development Block Grant (CDBG) requirements. Appropriate financial documentation for reimbursement must be submitted monthly to OAAS/PSH by the 20th day of the subsequent month in which the charges were incurred, utilizing OAAS approved forms. OAAS will provide technical assistance in establishing financial and record keeping procedures. Failure to establish and retain adequate documentation may result in disallowance of such expenditures and represents a contractual breach.
- Funds may only be spent on eligible activities and for eligible costs according to CDBG requirements. The contractor shall use accepted accounting procedures to document expenditures. The OAAS/PSH will utilize the services of the OAAS contract monitor to monitor contracted services and outcomes and the OAAS accountant to monitor contract invoices and finances. The contractor shall have an annual audit (A133) conducted according to state requirements and submit a copy of the audit to OAAS within 30 calendar days of receipt of the

Reporting and Monitoring Requirements

The contractor shall submit data which may include demographic information, service delivery information CDBG funded services as requested by the PSH office.

All incident reports shall be sent within 24 hours to the designated PSH program staff for review as outlined in the PSH Policy and Procedure Manual. This will be submitted via email. Any email containing participant identification shall be encrypted.